2021

FISCAL YEAR

ANNUAL FINANCIAL REPORT BOARD OF COUNTY ROAD COMMISSIONERS

Newaygo County

Michigan

Year Ended 2021

The financial report accurately reflects the Revenues and Expenditures of all road work and funds by systems, and conforms with the requirements of Act 51, Public Acts of 1951, as amended

ATTEST
Chief Financial Officer
Chairman

Report Date: 11/15/2022 Newaygo Page 1 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

BALANCE SHEET Assets

General Operating Fund

1. Cash	\$3,998,413.99
2. Investments	1,207,149.30
3. AccountsReceivable :	
a. Michigan Transportation Fund	1,664,691.53
b. State Trunkline Maintenance	62,221.93
c. State Transportation Department - Other	29,514.63
d. Due on County Road Agreement	684,174.68
e. Due on Special Assessement	0.00
f. Sundry Accounts Receivable	116,099.12
Inventories/Pre-Paid Insurance/Other	
4.5.6.15614.41	0.00
4. Deferred Expense State Aid	1,185,487.67
5. Road Materials	433,526.43
6. Equipment Materials and Parts	0.00
7. Prepaid Insurance	0.00
8. Deferred Expense - Federal Aid	
9. Other	(824,181.18)

10. TOTAL ASSETS \$8,557,098.10

Report Date: 11/15/2022 Newaygo Page 2 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

Liabilities and Fund Balances

<u>Liabilities</u>

11. Accounts Payable	\$1,596,144.26
12. Notes Payable (Short Term)	0.00
13. Accrued Liability	133,640.60
14. Advances	298,422.00
15. Deferred Revenue - Special Assessment District	0.00
16. Deferred Revenue - EDF Forest Rd.(E)	0.00
17. Deferred Revenue	0.00
18. Other	37,048.86

Fund Balances

22. Total Fund Balances	6,491,842.38
21. County Road Commission Fund	123,868.10
20. Local Road Fund	2,339,931.72
19. Primary Road Fund	4,028,042.56

23. TOTAL LIABILITIES AND FUND BALANCES \$8,557,098.10

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

CAPITAL ASSETS ACCOUNT GROUP

Assets_	(A)	(B)	
24. Land		\$208,560.90	
25. Land Improvements	\$2,033,407.03		
25 a.Less: Accumulated Depreciation	(73,847.34)	1,959,559.69	
26. Depletable Assets	0.00		
26 a.Less: Accumulated Depreciation	0.00	0.00	
27. Buildings	2,611,232.22		
27 a.Less: Accumulated Depreciation	(1,599,318.23)	1,011,913.99	
28. Equipment - Road	10,801,799.09		
28 a.Less: Accumulated Depreciation	(8,790,570.74)	2,011,228.35	
29. Equipment - Shop	303,812.31		
29 a.Less: Accumulated Depreciation	(190,804.75)	113,007.56	
30. Equipment - Engineers	91,400.82		
30 a.Less: Accumulated Depreciation	(71,245.66)	20,155.16	
31. Equipment - Yard and Storage	0.00		
31 a.Less: Accumulated Depreciation	0.00	0.00	
32. Equipment and Furniture - Office	242,870.87		
32 a.Less: Accumulated Depreciation	(235,642.48)	7,228.39	
33. Infrastructure	89,363,528.78	,	
33 a.Less: Accumulated Depreciation	(36,768,656.74)	52,594,872.04	
34. Vehicles	0.00		
34 a.Less: Accumulated Depreciation	0.00	0.00	
35. Construction Work in Progress		0.00	
Š	36. Total Assets		\$57,926,526.08
Equities		_	<u> </u>
37. Plant and Equipment Equity			
	37 a.Primary	0.00	
	37 b.Local	0.00	
	37 c.Co. Road Comm.	5,331,654.04	
	37 d.Infrastructure	52,594,872.04	4F7 026 F26 00
	38. Total Equities	_	\$57,926,526.08
Long Term Debt			
39. Bonds Payable (Act 51)		1,990,000.00	
40. Notes Payable (Act 143)		0.00	
41. Vested Vacation and Sick Leave Payable		186,142.34	
42. Installment/Lease Purchase Payable		1,347,926.04	
43. Other		0.00	
	44. Total Liabilities		\$3,524,068.38
Fiduciary Fund		_	
45. Deferred Compensation (Pension) Plan			\$0.00
, , ,		_	

Report Date: 11/15/2022 Newaygo Page 4 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Taxes				
46. County Wide Millage	\$0.00	\$0.00	\$0.00	\$0.00
47. Other	0.00	0.00	0.00	0.00
48. Total Taxes	0.00	0.00	0.00	0.00
Licenses and Permits				
49. Specify	0.00	0.00	45,388.11	45,388.11
Federal Sources				
50. Surface Tran. Program (STP)	0.00	0.00	0.00	0.00
51. C Funds - Federal	0.00	0.00	0.00	0.00
52. D Funds - Federal	0.00	0.00	0.00	0.00
53. Bridge	451,870.83	568,381.38	0.00	1,020,252.21
54. High Priority	0.00	0.00	0.00	0.00
55. Other	193,176.42	0.00	0.00	193,176.42
56. Total Federal Sources	645,047.25	568,381.38	0.00	1,213,428.63
STATE SOURCES Michigan Transportation Fund				
57. Engineering	5,896.02	4,103.98		10,000.00
58. Snow Removal	59,776.97	0.00		59,776.97
59. Urban Road	0.00	0.00		0.00
60. Allocation	5,762,728.94	4,011,193.85		9,773,922.79
61. Total MTF	5,828,401.93	4,015,297.83	-	9,843,699.76
Other				
62. Local Bridge	723,519.11	177,270.17		900,789.28
63. Other	93,740.72	187,481.45	0.00	281,222.17
64. Total Other	817,259.83	364,751.62	0.00	1,182,011.45
Economic Development Fund				
65. Target Industries (A)	0.00	0.00		0.00
66. Urban Congestion (C)	0.00	0.00		0.00
67. Rural Primary (D)	0.00	0.00		0.00
68. Forest Road (E)	101,162.10	0.00		101,162.10
69. Urban Area (F)	0.00	0.00		0.00
70. Other	0.00	0.00		0.00
71. Total EDF	101,162.10	0.00	-	101,162.10
72. Total State Sources	\$6,746,823.86	\$4,380,049.45	\$0.00	\$11,126,873.31

Report Date: 11/15/2022 Newaygo Page 5 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

STATEMENT OF REVENUES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Contributions From Local Units				
73. City and Village	\$0.00	\$0.00	\$8,544.82	\$8,544.82
74. Township Contr.	0.00	2,942,680.59	0.00	2,942,680.59
75. Other	649,850.25	0.00	17,073.42	666,923.67
76. Total Contributions	649,850.25	2,942,680.59	25,618.24	3,618,149.08
Charges for Service				
77. Trunkline Maintenance	0.00		1,145,777.32	1,145,777.32
78. Trunkline Non-maintenance	0.00		115,579.69	115,579.69
79. Salvage Sales	0.00	0.00	15,422.99	15,422.99
80. Other	0.00	0.00	9,549.86	9,549.86
81. Total Charges	0.00	0.00	1,286,329.86	1,286,329.86
Interest and Rents				
82. Interest Earned	2,665.29	1,884.21	190.40	4,739.90
83. Property Rentals	0.00	0.00	0.00	0.00
84. Total Interest/Rents	2,665.29	1,884.21	190.40	4,739.90
<u>Other</u>				
85. Special Assessments	0.00	0.00	0.00	0.00
86. Land and Bldg. Sales	0.00	0.00	0.00	0.00
87. Sundry Refunds	0.00	0.00	0.00	0.00
88. Gain (Loss) Equip. Disp.	0.00	0.00	846,491.56	846,491.56
89. Contributions from Private Sources	0.00	71,898.66	0.00	71,898.66
90. Other	0.00	0.00	0.00	0.00
91. Total Other	0.00	71,898.66	846,491.56	918,390.22
Other Financing Sources				
92. County Appropriation	0.00	0.00	0.00	0.00
93. Bond Proceeds	0.00	0.00	0.00	0.00
94. Note Proceeds	0.00	0.00	0.00	0.00
95. Inst. Purch./Leases	0.00	0.00	1,057,925.00	1,057,925.00
96. Total Other Fin. Sources	0.00	0.00	1,057,925.00	1,057,925.00
97. TOTAL REVENUE AND OTHER	\$8,044,386.65	\$7,964,894.29	\$3,261,943.17	\$19,271,224.11
FINANCING SOURCES	<u> </u>	Ψ1/30-1/03-123	Ψομουμοτοίο -	Ψ±2/2/ 1/227:11

Report Date: 11/15/2022 Newaygo Page 6 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

STATEMENT OF EXPENDITURES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
Construction/Capacity Improvement				
98. Roads	\$0.00	\$0.00		\$0.00
99. Structures	0.00	0.00		0.00
100. Roadside Parks	0.00	0.00		0.00
101. Special Assessments	0.00	0.00		0.00
102. Other	0.00	0.00		0.00
103. Total Construction/Cap. Imp.	0.00	0.00		0.00
Preservation - Structural Improvements				
104. Roads	2,293,200.78	2,954,146.47		5,247,347.25
105. Structures	1,465,850.77	804,550.95		2,270,401.72
106. Safety Projects	0.00	0.00		0.00
107. Roadside Parks	0.00	0.00		0.00
108. Special Assessments	0.00	0.00		0.00
109. Other	0.00	0.00		0.00
110. Total Preservation - Struct. Imp.	3,759,051.55	3,758,697.42		7,517,748.97
Maintenence 111. Roads	1,346,550.75	3,605,851.99		4,952,402.74
112. Structures	0.00	0.00		0.00
113. Roadside Parks	0.00	0.00		0.00
114. Winter Maintenance	598,448.52	585,373.98		1,183,822.50
115. Traffic Control	17,150.19	18,797.57		35,947.76
116. Total Maintenance	1,962,149.46	4,210,023.54		6,172,173.00
117. Total Construction, Preservation And Maintenance	5,721,201.01	7,968,720.96		13,689,921.97
Other 118. Trunkline Maintenance	0.00		1,159,374.32	1,159,374.32
119. Trunkline Non-maintenance	0.00		115,579.67	115,579.67
120. Administrative Expense	338,664.75	471,706.02	113,37 3.07	810,370.77
121. Equipment - Net	(9,758.87)	(26,646.55)	(6,052.19)	(42,457.61)
122. Capital Outlay - Net	0.00	0.00	619,790.90	619,790.90
123. Debt Principal Payment	0.00	0.00	1,346,940.46	1,346,940.46
124. Interest Expense	0.00	0.00	50,724.00	50,724.00
125. Drain Assessment	0.00	0.00	0.00	0.00
126. Other	0.00	14,493.55	54,160.04	68,653.59
120. Other 127. Total Other	328,905.88	459,553.02	3,340,517.20	4,128,976.10
128. Total Expenditures	\$6,050,106.89	\$8,428,273.98	\$3,340,517.20	\$17,818,898.07

Report Date: 11/15/2022 Newaygo Page 7 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

STATEMENT OF CHANGES IN FUND BALANCES

	Primary Road Fund (P)	Local Road Fund (L)	Co. Road Comm. Fund (C)	Total (T)
129. Total Revenues And Other Financing Sources	\$8,044,386.65	\$7,964,894.29	\$3,261,943.17	\$19,271,224.11
130. Total Expenditures	6,050,106.89	8,428,273.98	3,340,517.20	17,818,898.07
131. Excess of Revenues Over (Under) Expenditures	1,994,279.76	(463,379.69)	(78,574.03)	1,452,326.04
132. Optional Transfers 132 a. Primary to Local (50%) 132 b. Local to Primary (15%)	(800,000.00)	800,000.00	-	0.00
133. Emergency Transfers (Local to Primary)	0.00	0.00	_	0.00
134. Total Optional Transfers	(800,000.00)	800,000.00		0.00
135. Excess of Revenues and Other Sources Over (Under) Expenditures and Other Uses	1,194,279.76	336,620.31	(78,574.03)	1,452,326.04
136. Beginning Fund	2,833,762.80	2,003,311.41	202,442.13	5,039,516.34
137. Adjustment	0.00	0.00	0.00	0.00
138. Beginning Fund Balance Restated	2,833,762.80	2,003,311.41	202,442.13	5,039,516.34
139. Interfund Transfer(County to Primary and/or Local)	0.00	0.00	0.00	0.00
140. Ending Fund Balance	\$4,028,042.56	\$2,339,931.72	\$123,868.10	\$6,491,842.38

Report Date: 11/15/2022 Newaygo Page 8 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

EQUIPMENT EXPENSE

Direct	Equipn	nent	Exper	ıse
--------	--------	------	-------	-----

141. Labor and Fringe Benefits142. Depreciation		\$279,434.06 1,019,280.81	
143. Other		406,445.53	
	144. Total Direct		1,705,160.40
145. Indirect Equipment Expense			493,128.63
Operating Equipment Expense			
146. Labor and Fringe Benefits		0.00	
147. Operating Expenses		362,305.28	

148. Total Operating

149. TOTAL EQUIPMENT EXPENSE

\$2,560,594.31

\$362,305.28

Equipment Rental Credits:

	Primary	Local	County	Total
150. Construction/Capacity Improvement	0.00	0.00		0.00
151. Preservation - Structural Improvement	113,633.46	178,641.56		292,275.02
152. Maintenance	484,677.34	1,455,043.25		1,939,720.59
153. Inventory Operations	0.00	0.00	18,467.28	18,467.28
154. MDOT	0.00		223,124.31	223,124.31
155. Other Reimbursable Charges	0.00	0.00	46,122.33	46,122.33
156. All Other Charges	0.00	0.00	83,342.39	83,342.39
157. Total Equipment Rental Credits	598,310.80	1,633,684.81	371,056.31	2,603,051.92
	(A)	(B)	(C)	(D)
158. (Gain) or Loss on Usage of Equipment				(42,457.61)

PRORATION OF EQUIPMENT USAGE GAIN OR LOSS

(Net Equipment Expense)

159. Equipment Rental Credits	\$598,310.80	\$1,633,684.81	\$371,056.31	\$2,603,051.92
	(A)	(B)	(C)	(D)
160. Percent of Total	22.98 %	62.76 %	14.25 %	100.00 %
161. Prorated Total Equipment Expense	588,551.93	1,607,038.26	365,004.12	2,560,594.31
162. Prorated Gain/Loss On Usage	(9,758.87)	(26,646.55)	(6,052.19)	(42,457.61)
(Net Equipment Expense)				

Report Date: 11/15/2022 Newaygo Page 9 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

DISTRIBUTIVE EXPENSE - FRINGE BENEFITS

	Total Labor Charge		Distributive Calc.
163. Primary Construction/Cap. Imp.	\$0.00		\$0.00
164. Primary Preservation - Struct. Imp.	70,893.68	-	76,983.52
165. Primary Maintenance	321,913.22		349,565.89
166. Local Construction/Cap. Imp.	0.00		0.00
167. Local Preservation - Struct. Imp.	119,243.92		129,487.09
168. Local Maintenance	689,258.12		748,466.08
169. Inventory	5,603.98		0.00
170. Equipment Expense - Direct	133,963.23		145,470.81
171. Equipment Expense - Indirect	73,385.27		79,689.14
172. Equipment Expense - Operating	0.00		0.00
173. Administration	357,492.64		388,199.65
174. State Trunkline Maintenance	252,344.31		
175. Sundry Account Rec.	29,887.36		
176. Capital Outlay	1,190.29		1,292.54
177. Other	0.00		0.00
178. Total Payroll	\$2,055,176.02		
179. Less Applicable Payroll	(287,835.65)		
180. Total Applicable Labor Cost	\$1,767,340.37	Total Distributive	\$1,919,154.72

	709-714 Vacation Holiday Sick Leave Longevity	719 Workers Comp. Insurance	715 - 718 Soc. Sec. Retirement	716 Health Insurance	717 Life and Disability Insurance	720 - 725 Other	Distributive Total Calc.
181. Total Fringe Benefits	\$254,451.39	\$113,495.00	\$713,807.09	\$1,095,632.17	\$31,476.57	\$79,131.20	\$2,287,993.42
182. Less: Benefits Recovered	(30,721.39)	(13,702.91)	(86,182.07)	(132,282.02)	(3,800.35)	(9,553.97)	(276,242.71)
183. Less: Refunds	(20.80)	(35,282.53)	(4,259.92)	(53,030.72)	0.00	(2.03)	(92,596.00)
184. Benefits to be Distributed	223,709.20	64,509.56	623,365.10	910,319.43	27,676.22	69,575.20	1,919,154.71
185. Applicable Labor Cost	1,767,340.37	1,767,340.37	1,767,340.37	1,767,340.37	1,767,340.37	1,767,340.37	
186. Factor	0.126580	0.036501	0.352714	0.515079	0.015660	0.039367	1.085901

Report Date: 11/15/2022 Newaygo Page 10 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

DISTRIBUTIVE EXPENSE - OVERHEAD Account No. 705 - 957

Cost of Operations		Distributed Total
187. Primary Construction/Cap. Imp.	\$0.00	\$0.00
188. Primary Preservation - Struct Imp.	3,233,341.31	36,985.74
189. Primary Maintenance	1,939,780.70	22,196.91
190. Local Construction/Cap. Imp.	0.00	0.00
191. Local Preservation - Struct. Imp.	3,730,502.80	42,688.15
192. Local Maintenance	4,162,279.59	47,628.96
193. Other	0.00	0.00
194. TOTAL	\$13,065,904.40	\$149,499.76

	790 Small Road Tools	791 Inventory Adjustment	882 Liability	716 Health Insurance	Other	Total
195. Expenses Distributed	22,951.32	(15,247.82)	(177,138.00)	0.00	318,934.26	\$149,499.76
196. Applicable Operation Cost	13,065,904.40	13,065,904.40	13,065,904.40	13,065,904.40	13,065,904.40	
197. Factor	0.001757	(0.001167)	(0.013557)	0.000000	0.024410	\$0.011443

Report Date: 11/15/2022 Newaygo Page 11 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

ANALYSIS OF CONSTRUCTION AND MAINTENANCE

Optional for noncontract counties

	Performed by County		Performed	by Contractor	Totals	
	Primary	Local	Primary	Local	Primary	Local
198. Constr/Cap. Imp.	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00	\$0.00
199. Preser - Struct. Imp.	1,680,457.83	1,306,893.89	2,078,593.72	2,451,803.53	3,759,051.55	3,758,697.42
200. Special Assessment	0.00	0.00	0.00	0.00	0.00	0.00
201. Maintenance	1,616,429.19	3,968,241.76	345,720.27	241,781.78	1,962,149.46	4,210,023.54
202. Total	\$3,296,887.02	\$5,275,135.65	\$2,424,313.99	\$2,693,585.31	\$5,721,201.01	\$7,968,720.96

Report Date: 11/15/2022 Newaygo Page 12 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

ANALYSIS OF ACCOUNTS RECEIVABLE

Optional for noncontract counties

	Trunkline	MDOT
	Maintenance	Other
203. Labor	\$238,923.65	\$13,260.66
204. Fringe Benefits	261,716.98	14,525.73
205. Equipment Rental	205,506.28	17,618.03
206. Materials	362,400.84	61,120.62
207. Handling Charges	0.00	0.00
208. Overhead	90,826.57	9,054.63
209. Other	0.00	0.00
210. Total Charges for Current Year	\$1,159,374.32	\$115,579.67
211. Beginning Balance	144,468.67	7,906.25
212. Sub-Total	1,303,842.99	123,485.92
213. Less Credits	(1,241,621.06)	(93,971.29)
214. Ending Balance	\$62,221.93	\$29,514.63

Newaygo Report Date: 11/15/2022 Page 13 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

SCHEDULE OF CAPITAL OUTLAY

215. Land and Improvements (971 - 974)	\$0.00
216. Buildings (975)	413,061.12
217. Equipment Road (976, 981)	1,269,511.25
218. Equipment Shop (977)	9,917.00
219. Equipment Engineers (978)	19,831.00
220. Equipment - Yard and Storage (979)	0.00
221. Equipment Office (980)	0.00
222. Depletable Assets (987)	0.00
223. Total Capital Outlay:	\$1,712,320.37

	Primary	Local	County	Total
224. Total Capital Outlay:	0.00	0.00	1,712,320.37	1,712,320.37
225. Less: Equipment Retirements 689	0.00	0.00	0.00	0.00
226. Sub-total	0.00	0.00	1,712,320.37	1,712,320.37
227. Less: Depreciation and Depletion 968	0.00	0.00	(1,092,529.47)	(1,092,529.47)
228. Net Capital Outlay Expenditure	\$0.00	\$0.00	\$619,790.90	\$619,790.90

DISTRIBUTION OF GAIN OR LOSS ON DISPOSAL OF ASSETS

	Primary	Local	County	Total
229. Beginning Capital Asset Balance				
Prior Year's Report (Pg. 3)	0.00	0.00	4,711,863.14	4,711,863.14
230. Percentage of Total	0.00 %	0.00 %	100.00 %	100.00 %
231. Gain or (loss) on disposal of assets 693	0.00	0.00	846,491.56	846,491.56

Report Date: 11/15/2022 Newaygo Page 14 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

PRESERVATION EXPENDITURES - 90% OF MTF RETURNS

(For Compliance with Section 12(16) of Act 51)

	Primary	Local	
	Road Fund	Road Fund	Total
232. Michigan Transportation Fund (MTF) Returns			\$9,843,699.76
<u>DEDUCTIONS</u>			
233. Administrative Expense (from Page 6			
Expenditures)			810,370.77
234. Total Capital Outlay (from Page 13)			1,712,320.37
235. Debt Principal Payment (from Page 6			
Expenditures)			1,346,940.46
236. Interest Expense (from Page 6 Expenditures)			50,724.00
236 a. Total Deductions			3,920,355.60
236 b. Adjusted MTF Returns			5,923,344.16
237. Preser - Struct Imp (from Page 6 Expenditures)	\$3,759,051.55	\$3,758,697.42	7,517,748.97
238. Routine Maintenance (from Page 6 Expenditures)	1,962,149.46	4,210,023.54	6,172,173.00
239. Less Federal Aid for Preser - Struct Imp	0.00	0.00	0.00
240. TOTAL RD EXPENSE (Excluding Fed Aid)	5,721,201.01	7,968,720.96	13,689,921.97
241. 90% of Adjusted MTF Returns			5,331,009.74

Report Date: 11/15/2022 Newaygo Page 15 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

TEN YEARS OF QUALIFIED EXPENDITURES FOR NON MOTORIZED IMPROVEMENTS

(for Compliance with Section 10K of Act 51)

Fiscal Year	2012	2013	2014	2015	2016
Expenditures (\$)	116,602.64	155,333.24	123,476.40	86,819.47	106,650.00
Fiscal Year	2017	2018	2019	2020	2021
Expenditures (\$)	38,961.04	104,605.00	12,188.80	224,836.00	43,309.68

242. TOTAL \$1,012,782.27

Total must equal or exceed 1% of your Fiscal Year MTF returns multiplied by $10\,$

 $9,843,699.76 \times .10 = 984,369.98$

Report Date: 11/15/2022 Newaygo Page 16 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

INDIRECT EQUIPMENT AND STORAGE EXPENSE Activity 511

Account Number	Account Name	Amount Recorded
707	Wages - Shop and Garage	\$84,162.60
712-724	Fringe Benefits - Shop Employees	4,081.07
721	Drug Testing	2,062.26
728	Office Supplies - Shop	0.00
731	Janitor Supplies - Shop	0.00
733	Welding Supplies	3,749.25
734	Safety Supplies - Shop	12,376.00
736	Tire Shop Supplies	0.00
737	Shop Supplies	54,660.53
791	Equipment Material/Parts Inventory Adjustment	21,536.68
801	Contractual Services - Shop	0.00
805	Health Services	0.00
806	Laundry Services	3,941.65
807	Data Processing - Shop	0.00
810	Education Expense - Shop	0.00
850-859	Communications - Shop	3,350.38
861	Travel and Mileage - Shop Employees	0.00
862	Freight Costs	0.00
875	Insurance - Shop Buildings	20,420.60
876	Insurance - Boiler and Machine	0.00
878	Insurance - Fleet	62,772.00
883	Insurance - Underground Tank	0.00
921-923	Utilities - Shop and Storage Buildings	27,368.09
931	Buildings Repairs and Maintenance	118,683.16
932	Yard and Storage Repairs and Maintenance	0.00
933	Shop Equipment Repairs and Maintenance	2,784.41
934	Office Equipment Repairs and Maintenance	0.00
941	Equipment Rental - Shop Pickup/Wrecker	0.00
944-947	Underground Storage Tank Expense	0.00
956	Safety Expense - Shop	12,522.54
968	Depreciation - Shop Building	23,918.72
968	Depreciation - Storage Building	0.00
968	Depreciation - Shop Equipment	14,342.88
968	Depreciation - Stockroom Expense	0.00
707	Other:	20,395.81
	243. TOTAL	\$493,128.63

Report Date: 11/15/2022 Newaygo Page 17 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

ADMINISTRATIVE EXPENSE SCHEDULE AND ALLOCATION

(for Compliance with Section 14(4) of Act 51)

703-708 709-714 724 727 728 730 801 803 804 807 810 850-853 861 862	Salaries and Wages Administrative Leave Fringe Benefits Postage Office Supplies Dues and Subscriptions Contractual Services Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight Public Relations	\$245,756.16 115,731.27 388,199.60 461.55 23,435.31 41,814.38 0.00 9,449.48 11,500.00 0.00 395.00 18,386.89 255.36 0.00
724 727 728 730 801 803 804 807 810 850-853	Fringe Benefits Postage Office Supplies Dues and Subscriptions Contractual Services Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	388,199.60 461.55 23,435.31 41,814.38 0.00 9,449.48 11,500.00 0.00 395.00 18,386.89 255.36
727 728 730 801 803 804 807 810 850-853	Postage Office Supplies Dues and Subscriptions Contractual Services Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	461.55 23,435.31 41,814.38 0.00 9,449.48 11,500.00 0.00 395.00 18,386.89 255.36
728 730 801 803 804 807 810 850-853	Office Supplies Dues and Subscriptions Contractual Services Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	23,435.31 41,814.38 0.00 9,449.48 11,500.00 0.00 395.00 18,386.89 255.36
730 801 803 804 807 810 850-853	Dues and Subscriptions Contractual Services Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	41,814.38 0.00 9,449.48 11,500.00 0.00 395.00 18,386.89 255.36
801 803 804 807 810 850-853 861	Contractual Services Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	0.00 9,449.48 11,500.00 0.00 395.00 18,386.89 255.36
803 804 807 810 850-853 861	Legal Services Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	9,449.48 11,500.00 0.00 395.00 18,386.89 255.36
804 807 810 850-853 861	Auditing and Accounting Services Data Processing Education Communications Travel and Mileage Freight	11,500.00 0.00 395.00 18,386.89 255.36
807 810 850-853 861	Data Processing Education Communications Travel and Mileage Freight	0.00 395.00 18,386.89 255.36
810 850-853 861	Education Communications Travel and Mileage Freight	395.00 18,386.89 255.36
850-853 861	Communications Travel and Mileage Freight	18,386.89 255.36
861	Travel and Mileage Freight	255.36
	Freight	
862	_	0.00
	Public Relations	
873		0.00
874	Advertising	2,566.50
875	Insurance - Building and Contents	0.00
876	Insurance - Boiler and Machinery	0.00
877	Insurance - Bonds	850.00
880	Insurance - Umbrella	0.00
881	Insurance - Errors and Omissions	25,678.00
882	Insurance - General Liability	0.00
920-923	Utilities	7,056.39
931	Building Repair/Maintenance	0.00
934	Office Equipment Repair/Maintenance	3,973.28
942	Building Rental	0.00
955-956	Miscellaneous	0.00
966-967	Overhead	0.00
968	Depreciation - Buildings	13,710.39
968	Depreciation - Engineering Equipment	1,134.18
968	Depreciation - Office Equipment and Furniture	0.00
	Other:	0.00
	244. TOTAL	\$910,353.74
: Credits to Administrativ	ve Expense	
646	Handling Charges on Materials Sold	(101.77)
629	Overhead - State Trunkline Maintenance	(99,881.20)
691	Purchase Discounts	0.00
	Other:	0.00
	Total Credits to Administrative Expense	\$(99,982.97)
	245. Net Administrative Expense	\$810,370.77

Report Date: 11/15/2022 Newaygo Page 18 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

Forest Road Report

This information is required by Act 231, P.A. of 1987, as amended.

Road Name	Location		Amount Spent (\$)	Project Type
Cottonwood b/w 16 & 18 Mile	Troy Township		204,746.56	Resurfacing
		246. Total	\$204,746.56	

Report Date: 11/15/2022 Newaygo Page 19 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

CONSTRUCTION / CAPACITY IMPROVEMENTS / STRUCTURAL IMPROVEMENTS Summary

CONSTRUCTION / CAPACITY IMPROVEMENTS

	Prin	nary S	ystem	1	Loc	cal Syst	tem
ROADS	*Unit		E	Expenditures	*Unit		Expenditures
247. New Construction, New Location	0.00	mi.	х	\$0.00	0.00	mi.	\$0.00
248. Widening	0.00	mi.		0.00	0.00	mi.	0.00
BRIDGES							
249. New Location	0.00	ea.		0.00	0.00	ea.	0.00
250. TOTAL CONSTRUCTION/CAP	ACITY IMP			\$0.00			\$0.00

PRESERVATION - STRUCTURAL IMPROVEMENTS

	Prim	ary S	yste	m	Local System		
ROADS	*Unit			Expenditures	*Unit		Expenditures
251. Reconstruction	13.00	mi.	Х	\$1,440,175.05	0.50	mi.	\$194,703.29
252. Resurfacing	16.75	mi.		853,025.73	23.31	mi.	1,626,275.49
253. Gravel Surfacing	0.00	mi.		0.00	10.40	mi.	552,496.85
254. Paving Gravel Roads	0.00	mi.		0.00	2.43	mi.	580,670.84
SAFETY PROJECTS							
255. Intersection Improvements	0.00	ea.		0.00	0.00	ea.	0.00
256. Railroad Crossing Improvements	0.00	ea.		0.00	0.00	ea.	0.00
257. Other	0.00	ea.		0.00	0.00	ea.	0.00
MISCELLANEOUS							
258. Roadside Parks	0.00	ea.		0.00	0.00	ea.	0.00
259. Other	0.00	ea.		0.00	0.00	ea.	0.00
260. Subtotals				2,293,200.78			2,954,146.47
BRIDGES							
261. Replacement	0.00	ea.		1,465,850.77	0.00	ea.	804,550.95
262. Recondition or Repair	0.00	ea.		0.00	0.00	ea.	0.00
263. Replace with Culvert	0.00	ea.		0.00	0.00	ea.	0.00
264. Bridge Subtotals				1,465,850.77			804,550.95
265. TOTAL PRESERVATI	ON - STRUCT	· IMP		\$3,759,051.55			\$3,758,697.42

^{*}All Units are to be reported in the Fiscal Year that the project is opened for use.

Report Date: 11/15/2022 Newaygo Page 20 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

SCHEDULE OF TOWNSHIP MILEAGE AND POPULATION

Local Roads

Primary Roads

Miles Outside Municipalities Miles Outside Municipalities

Township	Total Local (mi)	Local Urban (mi)	Funds Received (\$)	Total Primary (mi)	Primary Urban (mi)	Funds Received (\$)	Population Outside Municipalities	Funds Received (\$)
ASHLAND	53.64	0.00	158,828.04	17.10	0.00	46,067.40	2,764	58,154.56
BARTON	45.16	0.00	133,718.76	13.00	0.00	35,022.00	706	14,854.24
BEAVER	28.70	0.00	84,980.70	19.60	0.00	52,802.40	463	9,741.52
BIG PRAIRIE	52.26	0.00	154,741.86	16.80	0.00	45,259.20	2,436	51,253.44
BRIDGETON	37.33	0.00	110,534.14	13.00	0.00	35,022.00	2,224	46,792.96
BROOKS	48.47	0.00	143,519.67	14.54	0.00	39,170.76	3,705	77,953.20
CROTON	57.72	0.00	170,908.92	14.60	0.00	39,332.40	3,368	70,862.72
DAYTON	57.33	0.00	169,754.14	16.70	0.00	44,989.80	1,994	41,953.76
DENVER	54.91	0.00	162,588.51	12.60	0.00	33,944.40	1,596	33,579.84
ENSLEY	53.07	0.00	157,140.27	21.75	0.00	58,594.50	2,603	54,767.12
EVERETT	44.55	0.00	131,912.55	12.09	0.00	32,570.46	1,978	41,617.12
GARFIELD	60.35	0.00	178,696.35	11.80	0.00	31,789.20	2,486	52,305.44
GOODWELL	45.50	0.00	134,725.50	6.00	0.00	16,164.00	536	11,277.44
GRANT	66.19	0.00	195,988.60	12.00	0.00	32,328.00	3,298	69,389.92
HOME	36.17	0.00	107,099.36	12.00	0.00	32,328.00	238	5,007.52
LILLEY	29.22	0.00	86,520.42	10.60	0.00	28,556.40	835	17,568.40
LINCOLN	43.97	0.00	130,195.17	9.80	0.00	26,401.20	1,292	27,183.68
MERRILL	45.15	0.00	133,689.15	12.44	0.00	33,513.36	741	15,590.64
MONROE	22.34	0.00	66,148.74	15.50	0.00	41,757.00	328	6,901.12
NORWICH	38.63	0.00	114,383.43	13.10	0.00	35,291.40	547	11,508.88
SHERIDAN	52.23	0.00	154,653.03	15.64	0.00	42,134.16	2,518	52,978.72
SHERMAN	47.24	0.00	139,877.64	22.40	0.00	60,345.60	2,105	44,289.20
TROY	19.73	0.00	58,420.53	19.10	0.00	51,455.40	254	5,344.16
WILCOX	32.80	0.00	97,120.80	11.60	0.00	31,250.40	1,133	23,838.32
266. Totals	1,072.66	0.00	\$3,176,146.28	343.76	0.00	\$926,089.44	40,148	\$844,713.92

Local Road Rate Per Mile	2961	Primary Road Rate Per Mile	2694
Local Urban Road Rate Per Mile	2568	Primary Urban Road Rate Per Mile	15410
Population Rate Per Capita	21.04		

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

SCHEDULE OF TOWNSHIP EXPENDITURES AND CONTRIBUTIONS Expenditures

	Construction/ Capacity	Preservation - Struct		Township
Township	Improvement (\$)	Improvement (\$)	Total (\$)	Contributions* (\$)
ASHLAND	0.00	300,290.17	300,290.17	219,917.09
BARTON	0.00	312,798.25	312,798.25	29,512.93
BIG PRAIRIE	0.00	321,541.20	321,541.20	69,591.43
BRIDGETON	0.00	99,816.42	99,816.42	56,509.98
BROOKS	0.00	25.29	25.29	52.49
CROTON	0.00	1,960,640.20	1,960,640.20	359,117.38
DAYTON	0.00	338,395.63	338,395.63	270,041.50
DENVER	0.00	25.29	25.29	21,124.36
ENSLEY	0.00	237,682.92	237,682.92	323,317.88
EVERETT	0.00	463,995.76	463,995.76	192,923.21
GARFIELD	0.00	245,359.37	245,359.37	288,136.79
GOODWELL	0.00	173,978.68	173,978.68	143,633.70
GRANT	0.00	445,081.18	445,081.18	455,214.38
HOME	0.00	1,563,631.19	1,563,631.19	0.00
LILLEY	0.00	0.00	0.00	0.00
LINCOLN	0.00	15,759.54	15,759.54	41,291.73
MERRILL	0.00	180,091.24	180,091.24	173,204.88
MONROE	0.00	196,811.57	196,811.57	0.00
NORWICH	0.00	299,027.34	299,027.34	132,746.28
SHERIDAN	0.00	215.38	215.38	24,100.00
SHERMAN	0.00	212,715.33	212,715.33	142,244.58
WILCOX	0.00	149,867.02	149,867.02	0.00
267. Totals	\$0.00	\$7,517,748.97	\$7,517,748.97	\$2,942,680.59

^{*}The Township Contributions Totals and the Funds expended for Construction and Preservation amount may not balance. The Township Contributions list all funds contributed by each township and will balance back to the amount reported on the Statement of Revenues, Line 74, Township Contributions.

The total funds expended are for Construction and Preservation only. They do not contain funds expended for Routine Preventative Maintenance.

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

ASSET MANAGEMENT Projects Completed During the County Fiscal Year

Work Type: Bituminous < 1.5 inch

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Lakeshore Dr.	180,091.24	06/01/2021	Asphalt
32nd St. between M-37 and Walnut	108,083.42	09/10/2021	Asphalt
Island View Dr.	184,120.04	05/27/2021	Asphalt
Croswell Ave. north of 104th St.	139,729.44	09/09/2021	Asphalt
Sugarbush	85,120.35	09/09/2021	Asphalt
Fillmore Rd.	196,811.57	07/09/2021	Asphalt
Cypress Ave.	128,622.75	07/22/2021	Asphalt
Poplar Ave.	149,867.02	08/20/2021	Asphalt
24th St.	32,427.22	09/01/2021	Asphalt
36th St.	279,403.45	10/06/2020	Asphalt
Croton Dr.	940,993.04	08/13/2021	Asphalt

Work Type: Bituminous Resurfacing

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Cottonwood Ave. from 16-18 Mile	202,140.31	10/23/2020	Asphalt
16 Mile Rd.	84,227.02	10/20/2020	Asphalt
Peach Ave.	106,236.41	06/22/2021	Asphalt
104th St. from Oak to twp In	85,030.55	07/06/2021	Asphalt

Work Type: Chip Seal

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
16 Mile Rd. from Beech to	29,569.74	07/29/2021	Asphalt
Newcosta			
13 Mile from Cottonwood to	55,579.32	07/29/2021	Asphalt
Newcosta			

Work Type: Fog Seal

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Luce Ave.	26,753.67	08/06/2021	Asphalt
Carole St.	12,061.04	08/17/2021	Asphalt

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021 32,124.42 08/17/2021 Asphalt Bingham Ave. 27,540.57 08/16/2021 Seal Coat Ironwood Ave. and 124th St. 24,166.33 08/16/2021 Seal Coat Thornapple Ave. 24,006.88 08/10/2021 Seal Coat Cottonwood Ave. 48th St. 188,407.89 08/06/2021 Seal Coat

Work Type: Grade and Gravel

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Hemlock Ave.	37,158.98	07/22/2021	Gravel
28th St.	40,536.77	08/31/2021	Gravel

Work Type: Gravel

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Pine Ave. from 3 Mile to 4 Mile	55,748.57	08/04/2021	Gravel
Pine Ave. from 2 Mile to 3 Mile	42,507.39	08/02/2021	Gravel
Pine Ave. from 4 Mile to VanBuren	34,556.54	08/03/2021	Gravel
4 Mile Rd.	41,166.18	08/03/2021	Gravel
Adams	15,734.25	05/27/2021	Gravel

Work Type: Surfacing of shoulder with higher quality mater...

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Division St.	75,051.86	11/03/2020	Asphalt

Work Type: Thin Cncr Ovr (< 7") - Ultra Thin

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
- Wisteria	109,039.50	07/08/2021	Composite
Croswell Ave.	102,583.62	06/03/2021	Composite

Work Type: Wedge

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
104th St. from Warner to Green	32,498.92	09/29/2021	Asphalt

Report Date: 11/15/2022 Newaygo Page 24 of 28

Year Ended - 2021

	Start: 10/01/2020	End: 09/30/2021	
Beech Ave.	26,430.92	05/08/2021	Asphalt
128th St.	23,009.40	08/10/2021	Seal Coat
Balsam Ave.	24,353.19	08/10/2021	Seal Coat
Butternut Ave.	36,474.88	08/16/2021	Seal Coat
112th St.	33,314.20	08/16/2021	Seal Coat
Oak Dr.	20,723.12	08/16/2021	Seal Coat
Beech Ave. and Butternut Ave.	78,959.16	08/10/2021	Seal Coat
Oak Ave.	17,314.65	08/17/2021	Asphalt
104th St.	14,898.11	06/22/2021	Asphalt

Work Type: Wedge and Overlay

Project ID/Name	Total Project Cost	Date Open to Traffic	Pavement Type
Catalpa Ave.	106,225.47	06/03/2021	Asphalt
Elder Ave.	91,944.21	06/05/2021	Asphalt
80th St.	116,044.10	09/20/2021	Asphalt
Larch	135,722.59	06/09/2021	Asphalt
Sherman Ave.	69,074.53	08/26/2021	Asphalt
12th	62,851.91	07/21/2021	Asphalt
40th	80,788.89	10/01/2020	Asphalt
16th	47,184.16	09/17/2021	Asphalt
8th St.	126,260.19	08/27/2021	Asphalt
32nd St.	132,524.06	09/17/2021	Asphalt
7 Mile Rd.	102,258.59	07/12/2021	Asphalt
Hungerford Lake	68,146.00	09/14/2021	Asphalt

Report Date: 11/15/2022 Newaygo Page 25 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

Sub Ledger Report

Line: 1 Cash

Account	Description	Amount (\$)
001-001	INDEP	3,773,187.91
002	HRA ACCOUNT	22,126.08
004	PETTY CASH	100.00
007	PAYROLL	203,000.00

Line: 3 Sundry Accounts Receivable

Account	Description	Amount (\$)
040	A/R SUNDRY	51,920.72
079	USFS	64,178.40

Line: 9 Other (Identify)

Account	Description	Amount (\$)
0546	Oct MVHF Received 9/28/21	(824,181.18)

Line: 18 Other (Identify)

Account	Description	Amount (\$)
228	Due to State	37,048.86

Line: 49 Specify - County

Account	Description	Amount (\$)
0450	LICENSE AND PERMITS	45,388.11

Line: 55 FS-Other - County

Account	Description	Amount (\$)
0521	NON ROAD PROJECT - USFS	0.00

Line: 55 FS-Other - Local

Account	Description	Amount (\$)
0556	USFS Bigelow	0.00

Line: 55 FS-Other - Primary

Account	Description	Amount (\$)
0521	USFS non-related road projects	193,176.42
0556	USFS Bigelow Walnut	0.00
0556	Trout Unlimited	0.00

Line: 63 OTH-Other - Local

Account	Description	Amount (\$)
0556	Flood Money 2019	187,481.45

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

Line: 63 OTH-Other - Primary

Account	Description	Amount (\$)
0556	Flood Money 2019	93,740.72

Line: 75 CFL-Other - County

Account	Description	Amount (\$)
0583	other govt entities	17,073.42

Line: 75 CFL-Other - Primary

Account	Description	Amount (\$)
0556.01	buy out \$- Croton Dr.	649,850.25

Line: 80 SC-Other - County

Account	Description	Amount (\$)
0640	CHARGES FOR FUEL	9,549.86

Line: 89 Contributions from Private Sources - County

Account	Description	Amount (\$)
0671-067	Grant Fremont Area Foundation	0.00

Line: 89 Contributions from Private Sources - Local

Account	Description	Amount (\$)
0671	Trout Unlimited - Bigelow Culvert	71,898.66

Line: 90 Other 2 Other - Local

Account	Description	Amount (\$)
0674	CONTRIBUTION FROM MEIJER FOR RD PROJECT	0.00

Line: 126 Other - County

Account	Description	Amount (\$)
521	NON RD PROJECT - USFS	54,160.04

Line: 126 Other - Local

Account	Description	Amount (\$)
671	Trout Unlimited - 58th St.	14,493.55

Line: 143 Other - Primary

Account	Description	Amount (\$)
510	PARTS/MATERIAL	406,445.53

Line: 154 Total Equipment Rental Credits MDOT - County

Account	Description	Amount (\$)
517	517 STL	205,506.28

Report Date: 11/15/2022 Newaygo Page 27 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021

518 NON Maint STL 17,618.03

Line: 156 All Other Charges - County

Account	Description	Amount (\$)
510-515	EQUIPMENT EXPENSE	83,342.39

Line: 181 Total Fringe Benefits - Other

Account	Description	Amount (\$)
513-720	MESC	1,841.00
513-721	RETRO PAY	0.53
513-722	EYE AND DENTAL INS	68,218.28
513-724	BOOT REIMBURSEMENT	7,875.78
513-724	MECHANIC TOOL REIMBURSEMENT	1,195.61
513-727	PERSONAL USE OF VEHICLE	0.00

Line: 182 Less Benefits Recovered - Other

Account	Description	Amount (\$)
513-720	MESC	(222.27)
513-721	RETRO PAY	(0.06)
513-722	EYE AND DENTAL INS	(8,236.40)
513-724	BOOT ALLOWANCE	(950.89)
513-724	MECHANIC TOOL REIMBURSEMENT	(144.35)
513-727	PERSONAL USE OF VEHICLE	0.00

Line: 183 Less Refunds - Other

Account	Description	Amount (\$)
510-724	Boot Allowance	(2.03)
513-727	PERSONAL USE OF VEHICLE	0.00

Line: 195 Expenses Distributed - Other

Account	Description	Amount (\$)
514-705	ENGINEERING	166,244.60
514-732	SIGN SHOP	152,689.66

Line: 242 Expenditure10

Account	Description	Amount (\$)
1	Lakeshore Dr.	6,306.96
2	Island View	9,252.72
3	Croton Dr.	23,340.00
4	Croswell and Sugarbush	4,410.00

Line: 243 707 Other

Account	Description	Amount (\$)
968.01	DEPRECIATION LAND	4,525.80
968.02	DEPRECIATION - SALT STORAGE	15,870.01

Report Date: 11/15/2022 Newaygo Page 28 of 28

Year Ended - 2021

Start: 10/01/2020 **End:** 09/30/2021